

Public Document Pack

Date of meeting Tuesday, 18th October, 2022
Time 2.00 pm
Venue Astley Room - Castle
Contact Denise French 742211



**NEWCASTLE
UNDER LYME**
BOROUGH COUNCIL

Castle House
Barracks Road
Newcastle-under-Lyme
Staffordshire
ST5 1BL

Cabinet

AGENDA

PART 1 – OPEN AGENDA

- 1 APOLOGIES**
- 2 DECLARATIONS OF INTEREST**
To receive declarations of interest from Members on items included in the agenda.
- 3 MINUTES OF PREVIOUS MEETINGS** (Pages 3 - 4)
To consider the Minutes of the previous meeting held on 5 October 2022.
- 4 WALLEYS QUARRY ODOUR ISSUES** (Pages 5 - 14)
This item includes a supplementary report.
- 5 NEWCASTLE TOWN DEAL UPDATE** (Pages 15 - 20)
- 6 KIDSGROVE TOWN DEAL UPDATE** (Pages 21 - 26)
- 7 KIDSGROVE SPORTS CENTRE FINAL ACCOUNT** (Pages 27 - 38)
- 8 UK SHARED PROSPERITY FUND CONTRACT AWARD** (Pages 39 - 46)
- 9 FORWARD PLAN** (Pages 47 - 50)
- 10 URGENT BUSINESS**
To consider any business which is urgent within the meaning of Section 100B(4) of the Local Government Act 1972.
- 11 DISCLOSURE OF EXEMPT INFORMATION**
To resolve that the public be excluded from the meeting during consideration of the following reports, because it is likely that there will be disclosure of exempt information as defined in the paragraphs of Part 1 of Schedule 12A (as amended) of the Local Government Act 1972.

ATTENDANCE AT CABINET MEETINGS

Councillor attendance at Cabinet meetings:

- (1) The Chair or spokesperson of the Council's scrutiny committees and the mover of any motion referred to Cabinet shall be entitled to attend any formal public meeting of Cabinet to speak.
- (2) Other persons including non-executive members of the Council may speak at such meetings with the permission of the Chair of the Cabinet.

Public attendance at Cabinet meetings:

- (1) If a member of the public wishes to ask a question(s) at a meeting of Cabinet, they should serve two clear days' notice in writing of any such question(s) to the appropriate committee officer.
- (2) The Council Leader as Chair of Cabinet is given the discretion to waive the above deadline and assess the permissibility of the question(s). The Chair's decision will be final.
- (3) The maximum limit is three public questions at any one Cabinet meeting.
- (4) A maximum limit of three minutes is provided for each person to ask an initial question or make an initial statement to the Cabinet.
- (5) Any questions deemed to be repetitious or vexatious will be disallowed at the discretion of the Chair.

Members: Councillors S Tagg (Chair), Sweeney (Vice-Chair), Heesom, Johnson, J Waring and Fear

Members of the Council: If you identify any personal training/development requirements from any of the items included in this agenda or through issues raised during the meeting, please bring them to the attention of the Democratic Services Officer at the close of the meeting.

Meeting Quorums :- 16+= 5 Members; 10-15=4 Members; 5-9=3 Members; 5 or less = 2 Members.

NOTE: THERE ARE NO FIRE DRILLS PLANNED FOR THIS AFTERNOON SO IF THE FIRE ALARM DOES SOUND, PLEASE LEAVE THE BUILDING IMMEDIATELY THROUGH THE FIRE EXIT DOORS.

ON EXITING THE BUILDING, PLEASE ASSEMBLE AT THE FRONT OF THE BUILDING BY THE STATUE OF QUEEN VICTORIA. DO NOT RE-ENTER THE BUILDING UNTIL ADVISED TO DO SO.

CABINET

Wednesday, 5th October, 2022
Time of Commencement: 5.30 pm

[Watch the meeting here](#)
[View the agenda here](#)

Present: Councillor Simon Tagg (Chair)

Councillors: Sweeney J Waring
Heesom Fear

Apologies: Councillor Johnson

Officers: David Adams Executive Director - Sustainable Environment
Geoff Durham Mayor's Secretary / Member Support Officer
Simon McEneny Executive Director - Growth and Development
Daniel Dickinson Head of Legal & Governance /Monitoring Officer
Sarah Wilkes Head of Finance / S151 Officer

1. DECLARATIONS OF INTEREST

There were no declarations of interest stated.

2. MINUTES OF PREVIOUS MEETINGS

Resolved: That the minutes of the meeting held on 6 September 2022 be agreed as a correct record.

3. LOCAL PLAN UPDATE

Consideration was given to a report updating Cabinet on the progress to date with the Draft Local Plan and the steps to be taken before the next stage of public consultation was undertaken. The progress was outlined at paragraph 2.1 of the report.

Growth Targets for the Borough had been assessed and three options had been considered, outlined at paragraph 2.2. It was proposed that the Governments standard methodology target would be the preferred option.

The Preferred Sites Consultation would begin in Spring 2023 and would run for a period of 8 weeks. It was estimated that the New Borough Local Plan would be adopted in late 2024.

Cabinet - 05/10/22

- Resolved:** That:
- (i) The housing growth requirements for the Borough based on the nationally set Government's standard methodology which is 7000 homes over the 20 year plan period (350 dwellings per annum) be noted.
 - (ii) The progress made with the Local Plan be noted.
 - (iii) Delegated authority be granted to the Executive Director – Development & Growth, in consultation with the Cabinet Member for Strategic Planning, to –
 - (a) publish an updated Local Development Scheme (LDS) to show the anticipated key milestones in the production of the Local Plan and,
 - (b) to finalise the public consultation arrangements and all documentation for the Draft Local Plan publication.
 - (iv) A public consultation period of eight weeks be approved, commencing no later than Spring 2023, on the Draft Local Plan and the publication of the accompanying Sustainability Appraisal Scoping Report.
 - (v) A report be submitted to a future meeting summarising the findings of the consultation process.

[Watch the debate here](#)

4. URGENT BUSINESS

There was no urgent business.

5. DISCLOSURE OF EXEMPT INFORMATION

There were no confidential items.

**Councillor Simon Tagg
Chair**

Meeting concluded at 5.44 pm

NEWCASTLE-UNDER-LYME BOROUGH COUNCIL

EXECUTIVE MANAGEMENT TEAM'S REPORT TO CABINET

18th October 2022

Report Title: Walleys Quarry – Odour Issues

Submitted by: Chief Executive

Portfolios: Environment & Recycling; One Council, People & Partnerships

Ward(s) affected: All

Purpose of the Report

To update Cabinet on the latest position regarding the problematic odours in the Borough associated with Walleys Quarry including a significant update in relation to the Councils Abatement Notice.

RECOMMENDATIONS

Cabinet is recommended to:

- 1. Note the contents of this update report**

Reasons

To ensure Cabinet is kept updated on the ongoing work regarding the problem odours associated with Walleys Quarry landfill and keep under review opportunities to take further action.

1. Background

- 1.1 For a number of years, parts of the borough have suffered from problematic foul odours from the Walleys Quarry Landfill Site in Silverdale operated by Walleys Quarry Ltd, part of the RED Industries group of companies. The Environment Agency is the lead regulator for such sites, testing and enforcing compliance with the permit under which the site operates. The Council also has a role in influencing the operation and performance of such sites, where an operator fails to comply with actions required under an abatement notice issued by the Council in relation to any statutory nuisance caused by the site.
- 1.2 In March 2021, Council held an extraordinary meeting to receive the report of the Economy, Environment and Place Scrutiny Committee review into the Walleys Quarry issues, and to debate a motion demanding the immediate suspension of operations and acceptance of waste at the Walleys Quarry Landfill site.
- 1.3 Cabinet has received monthly updates on the issues relating to the odours, and Council has also been regularly updated.

2. Statutory Nuisance

- 2.1 Following extensive work, officers determined that the odours from the Walleys Quarry site amount to a Statutory Nuisance and, on 13th August 2021, served an Abatement Notice on Walleys Quarry Ltd.

- 2.2 The Abatement Notice afforded Walleys Quarry Ltd a period of 5 months to abate the nuisance, with this timeframe being informed by discussion on the nature and extent of potential works required at the site with colleagues from the Environment Agency and with our own landfill expert.
- 2.3 On 2 September 2021, Walleys Quarry Ltd lodged an appeal against the Abatement Notice with the Magistrates Court. This has the effect of “stopping the clock” on the 5 month timeframe to abate the nuisance.

2.4 Mediation

It is standard practice in any legal dispute for the parties to explore the possibility of a settlement outside of court. The court expects all parties to do this and there can be serious costs consequences at the end of a trial if the court feels that the parties have unreasonably refused to engage in settlement discussions.

At the end of September, once the position on witness evidence and expert’s reports was clear to both parties, the council and Walleys Quarry Limited (WQL) entered into a confidential mediation process to see whether a solution could be reached which would satisfy both parties and avoid the need for a full 4 week trial.

The mediation process was guided by the former Supreme Court Judge and environmental law specialist the Right Honourable Lord Carnwath of Notting Hill. As a result of that process, the council and WQL were able to agree terms for a settlement which enabled WQL to withdraw their appeal against the notice.

Details of discussions held during the mediation process remain confidential to the parties involved, however the agreement reached at the end of the process is not confidential.

On 6 October 2022, His Honour District Judge Grego approved the settlement that the parties had reached, and issued a court order upholding the Abatement Notice and dismissing WQL’s appeal. HHJ Grego is the judge who was overseeing the court case and who would have decided the matter following the four-week trial had a settlement not been reached.

2.5 Key elements of the settlement agreement

- **Walleys Quarry Ltd (WQL) have withdrawn their appeal.** This means that the council’s objective of having a legally enforceable Abatement Notice in place has been achieved. This is the best enforcement outcome that would have been possible to achieve in court.
- **There has been one minor amendment to the Abatement Notice.** The map of the area covered by the abatement notice has been amended to exclude the site itself, however the effect of the original notice outside of the site remains unchanged. All land and property protected by the original notice remain covered in the amended notice. This change was made as WQL are only required to abate the nuisance off site.
- **The agreement recognises that various plans which WQL have in place (for example; Phasing and Capping Plan; Gas Management Plan) currently represent Best Practical Means (BPM).** BPM is a set of plans and processes that should, if followed, prevent unacceptable levels of odours occurring. The council has accepted this on the advice of its specialist advisors who have undertaken a considerable amount of detailed work in reviewing WQL’s plans including critical challenge to WQL’s experts. This agreement also reflects the significant reduction in odours in recent months.

- **The agreement recognises that what constitutes BPM changes over time**, and it is for WQL to maintain BPM and demonstrate to the council that they are meeting BPM requirements at all time.
- **The agreement commits the council and WQL to engage constructively and in good faith** with one another, and for WQL to share information with the council relating to BPM, and for council officers to have access to inspect the site from time to time. This will allow the council to maintain an understanding as to whether the policies, procedures and practices adopted the WQL remain consistent with BPM over time.
- **The agreement commits WQL to specific measures relating to Community Engagement**, including:
 - publishing its operational plans,
 - providing advance notification of activities on site which might give rise to odours in the community,
 - refreshing the Liaison Committee,
 - and publishing recordings of its meetings online.
- **It reflects the council's intention to continue monitoring H2S levels in the community**, WQL have agreed to pay the council £60,000 towards this activity, in addition to £400,000 towards the council's costs incurred in responding to the appeal.

2.6 Benefits for the Community

The settlement agreed ratified by the court delivers more for the community than would have been achieved through a formal trial.

- An Abatement Notice is now in place requiring Walleys Quarry Limited (WQL) to abate the odour nuisance off site and prevent its reoccurrence. This provides a route to further action in the event of any future significant sustained problems.
- By WQL maintaining Best Practical Means (BPM), the community is afforded the best possibility of improved odour conditions off site.
- The council will be routinely working with WQL to understand how Best Practical Means (BPM) are being maintained.
- There is a structure to give the community access to information about activities on the site.
- Public funds expended on progressing the Abatement Notice have been significantly recouped.

These outcomes are more far reaching than what the council would have been able to achieve from simply defending an Abatement Notice at trial. A trial alone would not have delivered ongoing information to the community or the council which is reflected in the agreement

2.7 Next Steps

Council officers, including the Chief Executive, will be working closely with Walleys Quarry Limited (WQL) to ensure that all aspects of the agreement are implemented.

The council will continue to actively monitor the prevalence of odours off site and in the event that there are further instances of statutory nuisance identified by the council, the council's enforcement policy will guide the process to be followed. This could ultimately result in the council seeking permission from the Secretary of State for the Environment to prosecute. Such permission is required as the Environment Agency is primarily responsible for regulating this site.

3. Complaint Data

3.1 Below is a schedule of complaints received by the Council and by the Environment Agency during 2022, on a weekly basis. Complaints rise and fall broadly in line with the H2S levels recorded at the four monitoring stations around the site, with higher levels of H2S generally causing more annoyance in the community:

	Complaints to NuLBC	Complaints to Environment Agency
January 2022 3/1/22- 9/1/22	73	352
10/1/22 -16/1/22	258	1045
17/1/22 -23/1/22	134	651
24/1/22 – 30/1/22	25	139
February 2022 31/1/2 – 6/2/22	16	64
7/2/22 – 13/2/22	31	120
14/2/22 – 20/2/22	49	166
21/2/22 – 27/2/22	40	264
March 2022 28/2/22 – 6/3/22	118	571
7/3/22 – 13/3/22	72	285
14/3/22 – 20/3/22	224	1126
21/3/22 – 27/3/22	412	1848
28/3/22 – 3/4/22	243	1072
April 2022 4/4/22 -10/4/22	132	895
11/4/22 – 17/4/22	156	752
18/4/22 – 24/4/22	65	310
25/4/22 – 1/5/22	49	213
May 2022 2/5/22 – 8/5/22	39	193
9/5/22 – 15/5/22	35	160
15/5/22 – 21/5/22	43	134
22/5/22 – 29/5/22	20	81
June 2022 30/5/22 – 5/6/22	27	169
6/6/22 – 12/6/22	42	234
13/6/22 – 19/6/22	25	263

20/6/22 – 26/6/22	28	208
26/6/22 – 2/7/22	9	54
July 2022 3/7/22 – 9/7/22	4	34
10/7/22 – 16/7/22	14	72
17/7/22 – 23/7/22	21	52
24/7/22 – 30/7/22	12	93
August 2022 31/7/22 – 6/8/22	22	124
7/8/22 – 13/8/22	32	133
14/8/22 – 21/8/22	11	79
22/8/22 – 28/8/22	12	89
29/8/22 – 4/9/22	10	30
September 2022 5/9/22 – 11/9/22	9	64
12/9/22 – 18/9/22	13	83
19/9/22 – 25/9/22	14	79
26/9/22 – 2/10/22	13	58
October 2022 3/10 – 9/10		

4. Air Quality Monitoring Stations

- 4.1 The Council, Staffordshire County Council, and the Environment Agency are jointly funding a campaign of air quality monitoring which has been extended to run through 2022 utilising four static air monitoring stations. Data from these stations is reviewed to provide information in relation to two standards relating to Hydrogen Sulphide (H₂S) – the WHO Health threshold and the WHO annoyance threshold, with this analysis published by stakeholders.
- 4.2 Hydrogen sulphide concentrations were above the World Health Organization’s odour annoyance guideline level (7 µg/m³, 30-minute average) for the following percentages of each week:

Location	MMF1 - Silverdale Cemetery (%)	MMF2 - Silverdale Road (%)	MMF6 - NuL Fire Station (%)	MMF9 - Galingale View (%)
19/4/21 – 25/4	18	8	4	21
26/4 – 2/5	4	10	13	35
3/5 – 9/5	6	21	6	48
10/5 – 16/5	15	20	1	10
17/5 – 23/5	1	9	10	53
24/5 – 30/5	7	15	16	47
31/5 – 6/6	30	1	6	18

7/6 – 13/6	1	10	10	19
14/6 – 20/6	11	7	9	13
21/6 – 27/6	2	1	4	12
28/6 – 4/7	1	8	8	10
5/7 – 11/7	5	18	3	17
12/7 – 18/7	0.4	2.4	2.1	23
19/7 – 26/7	3.6	0	3.6	16
27/7 – 1/8	1.8	1.5	11	26
2/8 – 8/8	1	4	5	10
9/8 – 15/8	0.3	7	3	6
16/8 – 22/8	1	1	4	6
23/8 – 29/8	0	0	1.5	17
30/8-5/9	0	0	0.3	2.1
6/9 -12/9	0	1	13	18
13/9 – 19/9	0	0.6	7.3	11.7
20/9- 26/9	3	2	6	11
27/9-3/10	0	0	0	0.3
4/10 – 10/10	0	0	0.3	5
11/10 – 17/10	0	0.5	1.5	9
18/10-24/10	0	0	0	1.5
25/10-31/10	0	0	0	0
1/11 – 7/11	2.9	0	3.3	13.5
8/11 – 14/11	0	0	1	10
15/11 – 21/11	0	0	0	1.2
22/11-28/11	0	0	0	11
29/11-5/12	0.6	0.9	0	9
6/12 – 12/12	0.6	0	0.9	2.4
13/12-19/12	0.9	0	3	18.5
20/12-26/12	0	0	0	3
27/12-2/1/22	0	0	0	2.4
3/1-9/1	1.2	0	2.1	16.2
10/1-16/1	14.9	11.9	21.4	53.3
17/1-23/1	6	7	10	41
24/1 – 30/1	0	0	0	5.1
31/1-6/2	0	0	0	0
7/2 – 13/2	0	0	0.9	2.4
14/2 – 20/2	0	3.6	0.3	2.4
21/2 – 27/2	0	4.8	0.6	8.0
28/2 – 6/3	2.4	0	0.3	15
7/3 – 13/3	0.3	3.3	4.2	6.0
14/3-20/3	3.3	8.1	10.8	21.2
21/3-27/3	6.8	10.1	21.1	43.2
28/3 – 3/4	1.9	9.3	18.8	25.2
4/4-10/4	1.8	2.5	6.1	26.0
11/4 – 17/4	11.9	6.6	9.6	19.7
18/4 - 24/4	7.1	1.8	2.7	10.4
25/4 -1/5	5.1	0	1.5	9.0

2/5 – 8/5	2.7	4.8	n/a	n/a
9/5 – 15/5	0.9	1.2	0	1.8
15/5 – 21/5	0.6	2.1	0	2.7
22/5 – 29/5	0.3	0	0	0.9
30/5 – 5/6	0.3	0	1.2	7.4
6/6 – 12/6	0.3	0.6	2.1	3.6
13/6 – 19/6	0	0.6	0.6	11
20/6 – 26/6	0	0.9	0.3	15.5
26/6 – 2/7	0	0	0	0
3/7 – 9/7	0	0	0	0
10/7 – 16/7	0	0	0	0.9
17/7 – 23/7	0	0	0.3	1.5
24/7 – 30/7	0	0	0.3	1.2
31/7 – 6/8	0	0	0	1.5
7/8 – 13/8	0	0	0	1.8
14/8 – 21/8	0	0	0	0.6
22/8 – 28/8	0	0.3	0	0
29/8 – 4/9	0	0	0	0
5/9 – 11/9	0	0	0	4.2
12/9 – 18/9	0	0.3	0	2.9
19/9 – 25/9	0	0	0	1.8
26/9 – 2/10	0	0	0	4.2

- 4.3 The data shows that whilst the frequency of incidences when the WHO annoyance threshold was exceeded rose during March – April 2022, the figures for May through to September continue to show a significantly more positive picture, with data for the latest 12 weeks showing consistently low percentage exceedances above the annoyance threshold.
- 4.4 As stated in previous reports, the critical issue now is to ascertain the extent to which the recent reductions reflect the impact of works undertaken on site to increase capping and improve gas management, or reflect the warmer weather, or some combination of the two. It is therefore necessary to maintain a clear focus on ongoing monitoring, surveillance and securing demonstrable and sustained improvement.
- 4.5 As the autumn approaches, a critical period is being entered during which it will become apparent whether the reduction in odours and nuisance exceedances continues at the levels experienced over the last 12 weeks or whether odours levels start to rise again as the colder temperatures return.

Environment Agency Regulatory and Enforcement Action

- 4.4 The Environment Agency has continued to provide weekly updates on their regulatory activity on the Walleys Quarry Landfill Citizens Space website. These updates reflect regular EA officer presence at the site to review progress with the Contain Capture Destroy strategy. The update from 22nd September 2022 contains the following information:
- 4.5 *Officers continue to carry out inspections on a regular basis. Work to deposit covering soils on the completed permanent geomembrane cap of Phase 1 is progressing.*
- 4.6 *The hydrogen sulphide fraction of the landfill gas that is captured and used in the gas utilisation engines has decreased from 1600 parts per million (ppm) last week to 1400 ppm this week. As*

a comparison in July 2021, the figure was 6500 ppm. The average gas collection value remains steady, with the current rate at approximately 3250 m3 /hr.

- 4.7 *Installation of the Phase 1 permanent cap and the Phase 2 temporary cap, together with gas collection improvements have had a positive effect in containing and capturing hydrogen sulphide.*
- 4.8 *We are currently updating the public facing plan that details our past, current and future plans to contain capture and destroy emissions of hydrogen sulphide. We hope to publish the plan very shortly.*

5. **Proposal**

Cabinet is recommended to:

- **Note the contents of this update report**

6. **Reasons for Proposed Solution**

- 6.1 To ensure Cabinet is kept updated of the ongoing work to address the issues associated with the odours from Walleys Quarry landfill and to keep under review opportunities to further action.

7. **Options Considered**

- 7.1 To provide regular updates to Council

8. **Legal and Statutory Implications**

- 8.1 Part III of the Environmental Protection Act 1990 is the legislation concerned with statutory nuisances in law. This is the principal piece of legislation covering the Council's duties and responsibilities in respect of issues relating to odour nuisance:-

- The Environmental Protection Act 1990, section 79 sets out the law in relation to statutory nuisance. This is the principal piece of legislation covering the Council's duties and responsibilities in respect of issues relating to odour nuisance.
- The relevant part of Section 79 defines a statutory nuisance as any smell or other effluvia arising on industrial, trade or business premises which is prejudicial to health of a nuisance. The Council is responsible for undertaking inspections and responding to complaints to determine whether or not a statutory nuisance exists.
- Where a statutory nuisance is identified or considered likely to arise or recur, section 80 of the Act requires that an abatement notice is served on those responsible for the nuisance. The abatement notice can either prohibit or restrict the nuisance and may require works to be undertaken by a specified date(s).
- There is a right of appeal against any abatement notice issued on a number of grounds, one of which is that the site operator is using "best available techniques" to prevent the odours complained of. Compliance with the Environmental Permit issues by the Environment Agency, and any actions required by the Environment Agency will often be sufficient to demonstrate that an operator is using "best available techniques" and that can result in an abatement notice being quashed on appeal.

- The appeal process represents a significant resource commitment for the council in both time and expense, so it is important for the Council to be content that it stands a reasonable prospect of defending an appeal against any abatement notice that it issues.
- If the council succeeds in securing an abatement notice following any appeal process, it is then a criminal offence to breach the terms of the abatement notice. Because the site is regulated by the Environment Agency under an Environmental Permit, the council would need to obtain the consent of the Secretary of State before it is able to prosecute any offence of breaching an abatement notice.

9. Equality Impact Assessment

- 9.1 The work of the Council in this regard recognises that the problematic odours in the area may impact on some groups more than others. The work is focussed on removing this impact as soon as possible.

10. Financial and Resource Implications

- 10.1 There are none directly arising from this report.

11. Major Risks

- 11.1 There are no new risks beyond those explored in previous reports.

12. Unsustainable Development Goals (UNSDG)



13. Key Decision Information

- 13.1 As an update report, this is not a Key Decision.

14. Earlier Cabinet/Committee Resolutions

- 14.1 This matter has been variously considered previously by Economy, Environment & Place Scrutiny Committee, Council and Cabinet on 21 April 2021, 9th June 2021, 7th July 2021, 21st July 2021, 8th September 2021, 13th October 2021, 3rd November 2021, 17th November, 1st December 2021, 12th January 2022, 2nd February 2022, 23rd February 2022, 23rd March 2022, 20th April 2022, 7th June 2022, 19th July 2022 and 6th September 2022

15. List of Appendices

- 15.1 None

This page is intentionally left blank

NEWCASTLE-UNDER-LYME BOROUGH COUNCIL

**EXECUTIVE MANAGEMENT TEAM'S
REPORT TO**

Cabinet
18 October 2022

Report Title: Newcastle Town Deal

Submitted by: Executive Director Growth & Development

Portfolios: One Council, People & Partnerships and Finance, Town Centres & Growth

Ward(s) affected: Crackley and Red Street, Bradwell, Holditch and Chesterton West, Wolstanton, May Bank, Cross Heath, Knutton, Silverdale, Thistleberry, Town, Clayton, Westlands, Keele, Westbury Park and Northwood

Purpose of the Report

To update Cabinet on progress with the delivery of Newcastle Town Deal and to consider the next steps in its delivery

Recommendation

That

1. Progress with Newcastle Town Deal is noted, and that Cabinet continues to receive such updates as required.
2. The Executive Director Growth and Development, in consultation with the relevant Portfolio Holder is authorised to complete the grant funding agreements with such external partners as may be necessary to deliver the approved projects.
3. A future report on the Astley Centre for Circus is considered by Cabinet at the appropriate time.

Reasons

To enhance the economic, social and community wellbeing of the Newcastle Town Deal area.

To deliver on the County Deal as it relates to The Newcastle Town Deal area

To pursue Council Plan Objective Four – A Town Centres For All as it relates to Newcastle.

1. **Background**

1.1 As previously noted by Cabinet, in September 2019 the Government invited 100 places to develop proposals for a Town Deal as a part of the £3.6 billion Towns Fund. Within the Borough both Newcastle and Kidsgrove were invited to participate in this valuable opportunity to drive significant investment into the borough. This report focuses on the Newcastle element of that work.

1.2 The Council worked with a Town Deal Board for Newcastle to establish robust and sustainable projects to deliver change to the area. These were submitted to Government in January 2021 in a Town Investment Plan for Newcastle. In June 2021, Government

confirmed that the Town Investment Plan had been successful and awarded the Newcastle Town Deal Board £23.6 million. It was necessary then to develop the projects in more detail for delivery in the form of Business Cases for each project.

2. Issues

2.1 Nine projects were proposed within the Newcastle Town Investment Plan themed around three objectives. These are:

- Objective 1: Digital
- Objective 2: Transport.
- Objective 3: Development of Key sites
- Objective 4 Culture.

2.2 Of the projects contained in the Newcastle Town Investment Plan, eight of these were submitted to Government for approval at the end of June 2022. The Council and Chair of the Town Deal Board has received confirmation that those eight projects have been approved to progress to delivery subject to a final finance check. It is anticipated that first payment of grant monies for these eight projects will be received in quarter 3 of this current financial year. Although some preparatory work has been completed on these projects, further progress was dependent on approval from Government to prevent abortive work being undertaken.

2.3 The eight projects that have been approved are:

- a. Digital connectivity. This project was to enhance digital connectivity in the town centre and surrounds. Progress is subject to a sustainable business model being developed so the next step is to do a more detailed feasibility on this project.
- b. Sustainable public transport, This project is focused on bus connectivity for the town centre, Keele University and surrounding areas, alongside updating bus information infrastructure around the area. Delivery will be via partner agencies for this project.
- c. EV charging points. This is to install electric vehicle charging points in car parks around the town centre, linked to the wider car parking strategy and development of a new multi storey car park.
- d. Town Centre cycle and pedestrian permeability. This is to improve cycle and pedestrian connectivity in the town centre, principally a route upgrade on Barracks Road.
- e. Transformation of key gateway sites. This is to provide housing units and small scale commercial space on the former Zanzibar nightclub site and also on the site of the multi storey car park once the new car park at Ryecroft has been developed.
- f. Digital Society Centre. This is to develop centre based around digital skills in the town centre, including incubator space and learning space. Delivery will be by partner organisations.
- g. Knutton Village Masterplan. This is to deliver aspects of the Knutton village masterplan including community facilities, new housing on sites in the village and traffic calming measures on the High Street. Key strategic partners in this project are Staffordshire County Council and Aspire Housing.
- h. Regeneration of the Cross Street Chesterton area. This is to support regeneration of an area of Chesterton to renew housing provision.. Town Deal funding is intended to support the later phases of development. This project is being led by Aspire Housing.

Further details of these are set out in the Newcastle Town Investment Plan which has previously been considered in detail by Cabinet at its meeting of January 2021.

2.4 Delivery of the eight projects that have been approved by Government will be through a combination of direct delivery by the Council and also through partner organisations which will need a number of grant funding agreements to be developed.

2.5 One further Project, the Astley Centre for Circus is due to be submitted to Government for assessment in December 2022.

Proposal

3.1 That the progress in delivering Newcastle Town Deal is noted and that Cabinet continues to receive such updates as required.

3.2 That the Executive Director Growth and Development, in consultation with the relevant Portfolio Holder is authorised to complete the grant funding agreements with such external partners as may be necessary to deliver the approved projects.

3.3 That a future report on the Astley Centre for Circus is considered by Cabinet at the appropriate time.

4. Reasons for Proposed Solution

4.1 Delivery of the Newcastle Town Investment Plan is a significant opportunity to attract Government funding to the Newcastle Town Deal area and support its economic, social and community wellbeing.

4.2 To deliver on the Council Plan Objective A Towns Centre for All as it relates to Newcastle Town Centre.

4.3 To deliver on the County Deal as it relates to the Newcastle Town Deal area

4.4 To pursue delivery of the Newcastle Town Investment Plan

5. Options Considered

5.1 The projects presented in the Newcastle Town Investment Plan have been agreed by both the Newcastle Town Deal Board and the Council as the priorities for the Newcastle Town Deal area following consideration of other options.

6. Legal and Statutory Implications

6.1 There are no legal implications arising from the content of this report.

7. Equality Impact Assessment

7.1 The nature of the Newcastle Town Investment Plan is intended to seek benefits for all residents of the Newcastle Town Deal area. Individual projects have had Equality Impact Assessments completed as a part of the information submitted to Government for approval.

8. Financial and Resource Implications

8.1 In delivering the Town Deal the Council will be expected to manage the grant payments as needed. This equates to £23.6m over the life of Newcastle Town Deal.

8.2 At this point there has been minimal spend for Newcastle Town Deal as the projects have only just been approved by Government for delivery. Approximately £300,000 has been spent on programme management and technical fees in order to progress the projects to this point where they have been approved for delivery.

9. Major Risks

- 9.1 Key strategic risk one is failing to deliver the projects within the Newcastle Town Investment Plan. To control this risk the Council has a number of mechanisms in place, including oversight by the Newcastle Town Deal Board; development of robust grant funding agreement terms where external partners are responsible for project delivery, individual project risk assessments and Council project managers allocated to drive progress of the projects.
- 9.2 Key Strategic risk two is failing to comply with Government requirements for the Town Deal. To control this risk the Council works closely with its key Government contact for the Town Deal programme, has systems in place to provide monitoring and evaluation information to Government and maintains internal oversight of Town Deal requirements.

10. **UN Sustainable Development Goals (UNSDG)**

10.1 Clean and inclusive growth is a cross cutting theme of the Newcastle Town Investment Plan. Projects in the Investment Plan include improvements based around public transport, cycling and walking routes, housing development in sustainable locations that are well connected to local services and digital connectivity for local people. As such, it positively supports the following UNSDG objectives:-



11. **Key Decision Information**

- 11.1 Newcastle Town Deal requires the Council to administer funds to the value of £23.6 million.
- 11.2 The Newcastle Town Deal area includes the Wards of Crackley and Red Street, Bradwell, Holditch and Chesterton West, Wolstanton, May Bank, Cross Heath, Knutton, Silverdale, Thistleberry, Town, Clayton, Westlands, Keele, Westbury Park and Northwood

12. **Earlier Cabinet/Committee Resolutions**

- 12.1 13 January 2021
12.2 9 September 2020
12.3 4 December 2019

13. **List of Appendices**

- 13.1 none

14. **Background Papers**

- 14.1 Newcastle Town Deal page on the Council's website: <https://www.newcastle-staffs.gov.uk/newcastle-town-deal>
- 14.2 Towns Fund Prospectus November 2019 (DLUHC)
- 14.3 Towns Fund Guidance June 2020 (MDLUHC)

This page is intentionally left blank

NEWCASTLE-UNDER-LYME BOROUGH COUNCIL

**EXECUTIVE MANAGEMENT TEAM'S
REPORT TO**

Cabinet
18 October 2022

Report Title: Kidsgrove Town Deal

Submitted by: Executive Director Growth & Development

Portfolios: One Council, People & Partnerships and Finance, Town Centres & Growth

Ward(s) affected: Newchapel & Mow Cop, Kidsgrove & Ravenscliffe, Talke & Butt Lane, Bradwell

Purpose of the Report

To update Cabinet on progress with the delivery of Kidsgrove Town Deal and to consider the next steps in its delivery

Recommendation

That

1. Progress with Kidsgrove Town Deal is noted and that Cabinet continues to receive such updates as required.
2. Completion of the Kidsgrove Sports Centre is noted
3. Progress with the Chatterley Valley project is noted.
4. The Executive Director Growth & Development, in consultation with the Portfolio Holder is authorised to complete the Grant Funding Agreements with Network Rail, East Midlands Railway, and the Canal and Rivers Trust to enable progress with these projects.
5. That progress with the Shared Service Hub is noted and work continues with Kidsgrove Town Council and other partners to develop this project.
6. Cabinet receives a further report on delivery of the Shared Service Hub at a future meeting.

Reasons

To enhance the economic, social and community wellbeing of the Kidsgrove town Deal area.

To deliver on the County Deal as it relates to Kidsgrove Town Centre

To pursue Council Plan Objective Four - Town Centres For All as it relates to Kidsgrove.

1. **Background**

1.1 As previously noted by Cabinet, in September 2019 the Government invited 100 places to develop proposals for a Town Deal as a part of the £3.6 billion Towns Fund. Within the Borough both Newcastle and Kidsgrove were invited to participate in this valuable opportunity to drive significant investment into the borough. This report focuses on the Kidsgrove element of that work.

1.2 The Council worked with a Town Deal Board for Kidsgrove to establish robust and sustainable projects to deliver change to the area. These were submitted to Government October 2020 in a Town Investment Plan for Kidsgrove. In March 2021, Government

confirmed that the Town Investment Plan had been successful and awarded the Kidsgrove Town Deal Board £16.9 million. It was necessary then to develop the projects in more detail for delivery in the form of Business Cases for each project.

2. Issues

2.1 Projects within the Kidsgrove Town Investment Plan are themed around three objectives. These are:

- Objective 1: To drive growth and opportunity through enhanced enterprise structure in Kidsgrove.
- Objective 2: To create a connected, accessible town centre which links key assets, retains the heritage and uniqueness of Kidsgrove and delivers and drives new demand and footfall.
- Objective 3: to maximise the leisure and recreation opportunities available in Kidsgrove, providing facilities that are supported by communities and opportunities for residents to improve their health and wellbeing.

Five projects were approved for delivery within those objectives. An update on progress with these projects is set out below.

2.2 Kidsgrove Sports Centre. This project was fast tracked through the Government approval system. As the project was already well developed by the Council, we were able to provide all the necessary information to allow this to happen. Town Deal funding was approved, and the first grant payment was received from Government in June 2021. This has been used to support additional investment by the Council to bring this much valued community facility back into use under the management of Kidsgrove Sports Centre CIC. This project has successfully been completed with the Sports Centre opening to the public in July 2022.

2.3 Chatterley Valley. Chatterley Valley is a key strategic employment site for the Borough that has significant issues to overcome in making it viable for development. Town Deal funding is being used to create an access road onto the site, associated highway improvements and relocation of a water main. The project is being co-funded by Staffordshire County Council. Without this work the site cannot be made ready for development. This project was submitted to government for approval in August 2021. Government approved the project, and the first grant payment was received in December 2021. Following further development work, a grant funding agreement was signed with the landowner Harworth Estates in August 2022. Work is expected to start on site in quarter 3 this year.

2.4 Kidsgrove Railway Station. This is a project to upgrade facilities at Kidsgrove Railway station alongside other improvements such as improved platform access, enhanced car parking facilities and easier access for buses. This project was submitted to Government in March 2022 and following approval the first grant payment was received in August 2022. A funding agreement is being negotiated with Network Rail and East Midlands Railways who will be delivering this project.

2.5 Canal Improvements. This is to improve the tow path, signage and lighting along the canal in Kidsgrove to provide an attractive green route through the Kidsgrove area. The project was submitted to government in March 2022 and following approval the first grant payment was received in June 2022. The Council is currently working with the Canal and River Trust on a Grant Funding Agreement. Work is scheduled to site in early 2023 and will be managed by the Canal and River Trust. This project connects the Railway Station project and Shared Service hub Project (2.6 below) creating a comprehensive programme of works for this area of Kidsgrove.

2.6 Kidsgrove Shared Service Hub. This was to create a new facility for the community of Kidsgrove that can be used by local groups as well as providing small scale office space for

local service providers. Linked to this project is a series of public realm enhancements connecting the Railway Station, Canal and surrounding area. The Project was submitted to Government for approval in June 2022. The project has been approved by Government and the Council is awaiting the first grant payment for this project. Work has started with Kidsgrove Town Council to progress this project to development stage.

Proposal

- 3.1 Progress with Kidsgrove Town Deal is noted, and that Cabinet continues to receive such updates as required.
- 3.2 Completion of the Kidsgrove Sports Centre is noted
- 3.3 Progress with the Chatterley Valley project is noted.
- 3.4 The Executive Director Growth & Development, in consultation with the Portfolio Holder is authorised to complete the Grant Funding Agreements with Network Rail, East Midlands Railway, and the Canal and Rivers Trust to enable progress with these projects.
- 3.5 That progress with the Shared Service Hub is noted and work continues with Kidsgrove Town Council and other partners to develop this project.
- 3.6 Cabinet receives a further report on delivery of the Shared Service Hub at a future meeting.

4. Reasons for Proposed Solution

- 4.1 Delivery of the Kidsgrove Town Investment Plan is a significant opportunity to attract Government funding to the Kidsgrove Town Deal area and support its economic, social and community wellbeing.
- 4.2 To deliver on the Council Plan Objective A Town Centres for All as it relates to Kidsgrove Town Centre.
- 4.3 To deliver on the County Deal as it relates to Kidsgrove Town Centre
- 4.4 To maintain delivery of the Kidsgrove Town Investment Plan

5. Options Considered

- 5.1 The projects presented in the Kidsgrove Town Investment Plan have been agreed by both the Kidsgrove Town Deal Board and the Council as the priorities for Kidsgrove following consideration of other options.

6. Legal and Statutory Implications

- 6.1 There are no legal implications arising from the content of this report.

7. Equality Impact Assessment

- 7.1 The nature of the Kidsgrove Town Investment Plan is intended to seek benefits for all residents of the Kidsgrove Town Deal area. Individual projects have had Equality Impact Assessments completed as a part of the information submitted to Government for approval.

8. Financial and Resource Implications

- 8.1 In delivering the Town Deal the Council will be expected to manage the grant payments as needed. This equates to £16.9m over the life of Kidsgrove Town Deal.
- 8.2 To date circa £2.8 million has been defrayed from the Kidsgrove Town Deal award. This is made up of programme management costs, technical fees needed to get the projects to approval stage and also on completion of the Kidsgrove Sports Centre project.

9. Major Risks

- 9.1 Key strategic risk one is failing to deliver the projects within the Kidsgrove Town Investment Plan. To control this risk the Council has a number of mechanisms in place, including oversight by the Kidsgrove Town Deal Board; development of robust grant funding agreement terms where external partners are responsible for project delivery, individual project risk assessments and Council project managers allocated to drive progress of the projects.
- 9.2 Key Strategic risk two is failing to comply with Government requirements for the Town Deal. To control this risk the Council works closely with its key Government contact for the Town Deal programme, has systems in place to provide monitoring and evaluation information to Government and maintains internal oversight of Town Deal requirements.

10. UN Sustainable Development Goals (UNSDG)

- 10.1 Clean and inclusive growth is a cross cutting theme of the Kidsgrove Town Investment Plan. Projects in the Investment Plan include improvements based around a key public transport hub at Kidsgrove Railway Station and the aspiration to improve the flow and pedestrian connectivity between Kidsgrove's key assets including the train station, canal and town centre. As such, it positively supports the following UNSDG objectives:-



11. Key Decision Information

- 11.1 Kidsgrove town Deal requires the Council to administer funds to the value of £16.9 million.
- 11.2 The Town Deal area includes the Wards of Newchapel & Mow Cop, Kidsgrove & Ravenscliffe, Talke & Butt Lane and Bradwell.

12. Earlier Cabinet/Committee Resolutions

- 12.1 17 March 2021
 12.2 3 November 2020
 12.3 2 September 2020
 12.4 4 December 2019.

13. List of Appendices

- 13.1 none

14. Background Papers

- 14.1 Kidsgrove Town Deal page on the Council's website:
<https://www.newcastlestaffs.gov.uk/all-services/business/business-information/kidsgrove-town-deal>
- 14.2 Towns Fund Prospectus November 2019 (DLUHC)

14.3 Towns Fund Guidance June 2020 (MDLUHC)

This page is intentionally left blank

NEWCASTLE-UNDER-LYME BOROUGH COUNCIL

**EXECUTIVE MANAGEMENT TEAM'S
REPORT TO**

**Cabinet
12 October 2022**

Report Title: Kidsgrove Sports Centre – Final Account

Submitted by: Executive Director Commercial Development and Economic Growth

Portfolios: One Council, People & Partnerships

Ward(s) affected: Kidsgrove & Ravenscliffe

Purpose of the Report

To Update Cabinet on the successful completion of the refurbishment and redevelopment of Kidsgrove Sports Centre and Swimming Pool, as agreed in June 2021, and to agree the Final account of the contract with Willmott Dixon Construction for this project.

Recommendation

That Cabinet

1. **Note the successful completion of the refurbishment and redevelopment of Kidsgrove Sports Centre and Swimming Pool;**
2. **Note that Kidsgrove Sports Centre has now re-opened to the public and is being run by a Community Interest Organisation;**
3. **Notes the overall capital cost of the project £7,755,340.05 (which includes additional works as detailed in the report);**
4. **Notes the additional funding provided to the project by Sport England and the Kidsgrove Sports Centre Community Group;**
5. **Approves the adjustment of the Capital Programme to reflect the final account figure and the additional cost to the Council of £129,490.05;**
6. **Notes the work that Willmott Dixon Construction have undertaken in the community as part of their Social Value programme.**

Reasons

This project has now been completed and the final account has been agreed with Willmott Dixon Construction above the previously agreed capital allocation due to on site issues and additional items requested and funding being received from Sport England and The Kidsgrove Sports Centre Community Group. In addition during the construction works the contractor has undertaken community works at Nil cost which are worthy of illustration.

1. **Background**

- 1.1 The refurbishment and redevelopment of Kidsgrove Sports Centre and Swimming Pool has been a corporate priority for several years and its completion has enabled the centre to fully reopen to the public in July 2022 under community management, through the Kidsgrove Sports Centre Community Interest Company (KSC CIO).
- 1.2 Cabinet will recall that in 2018 it was agreed that the closed and almost derelict sports centre building would be transferred from Staffordshire County Council to Newcastle under Lyme Borough Council at Nil cost to NuLBC with a financial contribution from SCC (circa £350k) to be invested in the buildings refurbishment.
- 1.3 A steering group was established with relevant parties (SCC, NuLBC, Sport England and KSC CIO) to discuss various options of how to bring the building back into an economical sustainable use. Various design and refurbishment options were considered and procurement routes all of which indicated that the refurbishment was not going to be an easy or inexpensive exercise. With limited resources, both professional and financial, inside the Council to deliver this project it was deemed appropriate and proportionate that a team of construction professionals should be assembled to take the project forward.
- 1.4 In order to secure a market tested contractor price for the works required and to establish an agreed programme for opening the Centre as soon as possible, the Council secured the services of Willmott Dixon (WDC), a national construction contractor with suitable and extensive experience in Leisure Centre projects across the Country, through the national construction procurement framework SCAPE, to visit the site, assess the CIO specifications and work up a target cost for the scheme.
- 1.5 A series of surveys of the building were undertaken by WDC throughout 2021 which highlighted the near derelict state of the building and the extensive works that would be required to bring the building back into life – in effect the walls and roof supports in many areas were the only things that were salvageable with almost every other element having to be replaced, in addition to a large number of building reinforcement and 'underpinning' of the existing elements – especially around the reinforcement in foundations which needed urgent attention, as well as remedying large scale cracks in concrete work in the pool structure.
- 1.6 By April 2021 a firm contract price, design, scope of works and a programme of works was agreed with WDC for £7.5m, with a handover date of June 2022. This amount contained a large number of provisional sums and risk allowances and whilst a large number of surveys had been undertaken and a large majority of the building having been stripped back to bare elements, all were concerned that more intrusive, careful demolition and exposure of more parts of the building were undertaken, WDC were concerned about what else might be uncovered as major works progressed.
- 1.7 As design works were progressing and surveys / soft strip demolition works were being undertaken the Council were fortunate to secure Town Deal Advance monies and Town Deal grant funds to allow for the initial design and demolition works to be undertaken without the Council having to pay for these elements. The Council was also fortunate enough to also secure Sport England (a long term supporter of the bringing back to use of the facility) grants and these were added to during the construction phase.
- 1.8 It must be noted that large scale value engineering took place with WDC to arrive at an agreeable, but sustainable, design solution that the Council and KSC CIO were both happy with, and this took several months of design solution searching, subcontractor visits and costing exercises to reach the very best price that all were happy to sign up to.

1.9 The construction contract was completed in June 2022 and a month of client mobilisation took place and the facility successfully opened in July 2022. In this time Willmott Dixon and the Council have been finalising the Final Account for the works.

1.10 It has been noted that the completed facility is of great quality and the design and works have been commented upon as looking 'first class' and all new users have been very impressed with the look and feel of the refurbished facility. Professionals have also commented on the outcome of the building as exceeding expectations given the relatively low cost of the works (during the whole exercise the Council was being warned that its cost target was unachievable and that WDC wouldn't be able to deliver on its promises – all of which failed to materialise and the quality build was delivered on time and very close to budget limits).

2. **Final Account Update**

2.1 Since the contract award to Willmott Dixon Construction in 2021 there have been several issues on site that have utilised the provisional sum and contingency amounts within the contract allowances which has resulted in an over spend of £255,340.05 (3.4%).

2.2 Such Items have included:-

- Additional works to the Sports Hall floor screed upon removal of the existing vinyl flooring
- Additional works to steel columns as extent of degradation of steel was revealed as columns exposed
- Additional asbestos discovered in the corridors and under floor screeds
- Replacement of the floor to the foyer
- Learner Pool Cladding
- An improved Pool Pod system for improving accessibility for disabled units requested by KSC CIO and Sport England
- Anti-peep rails to the changing room cubicles
- Resolution of rising damp issues
- Additional Lockers requested by KSC CIO
- Additional spend on the sound system requested by KSC CIO
- Supply and installation of baby change benches requested by KSC CIO
- Soap dispensers, toilet roll holder and paper towel holder requested by KSC CIO
- Additional swim lane rope anchors requested by KSC CIO
- Vending machine water supply and waste requested by KSC CIO
- Additional security measures to doors, including additional access control points requested by KSC CIO

2.3 A factor in this overspend has been down to additional items funded through additional grants received from Sport England and KSC CIO. Sport England have provided an additional £105,000.00 for such items as the Pool Pod, peep rails in the changing cubicles and additional contributory support provided to the project due to increased costs for such items as the sports hall screed replacement, raising damp and the impact on reinforcement / steel columns. KSC CIO have in addition provided an additional £20,850.00 for additional items such as additional control panels and swimming lane rope anchor points.

2.4 The additional funding received totals £125,850.00 resulting in an additional Council contribution of £129,490.05 to be agreed to cover the final account settlement figure with Willmott Dixon Construction. The majority of this element of the overspend is as noted above with the screed replacements in the sports hall and reception area, additional asbestos found in foundations to steel columns and the flooring, additional lockers and an improved sound system.

3. **Social Value Delivered**

3.1 As a commitment to delivering Social Value Willmott Dixon Construction have provided the following during the contract period, free of charge to the end users and the Council:-

- Created 9 new local employment opportunities on the site for labourers, document controllers and site logistics
- Achieved a local spend of 27.95% within 20 miles of the site
- Connected with 150 young people / school children through career fairs, school visits and site visits to highlight construction as a career and challenging misconceptions about working in the construction industry
- Transformation of Red Street Community Centre external spaces via site management personnel, supply chain contractors and suppliers and the community centre staff and users, all contributing to the transformation. Overall over 100 hours of community volunteering was provided.
- Provided 3 young people with valuable work experience (Painting and Decorating, Electrical Services and On Site Surveys) which will help those involved pursue their careers in construction related employment.

3.2 WDC have produced a Social Value report which is appended to this report for reference.

4. **Proposal**

4.1 It is proposed that Council officers and Willmott Dixon Construction finalise the agreement of the Final Account.

5. **Reasons for Proposed Solution**

5.1 The decision will enable the project to be financially completed.

6. **Legal and Statutory Implications**

6.1 There are no legal implications arising from the content of this report

7. **Equality Impact Assessment**

7.1 Leisure has an important contribution to make to the wellbeing of the community. Programmes at the Centre will contribute to economic and social activity; improve the health of residents; bring communities together and introduce an identity; enable groups to represent themselves; develop sport and other skills; and provide opportunities for the voluntary sector and community activity.

8. **Financial and Resource Implications**

8.1 The overall capital cost of the project is £7,755,340.05 compared to the budget set in June 2021 of £7,500,000. The additional costs are detailed under paragraph 2.2 of the report.

8.2 The project funding is detailed below:-

Project Funding	Budget as per Cabinet 09.06.21 £'000	Final Account £'000	Notes
Staffs County Council Contribution	355	355	

Sport England Contribution	100	205	Additional Sport England Funding for Pool Pod
NBC Capital Programme	4,197	4,326	Amount required from NBC
Town Deal Advanced Works	398	398	
Kidsgrove Town Deal Funding	2,450	2,450	
KSC CIO Contribution	0	21	
Total	7,500	7,755	

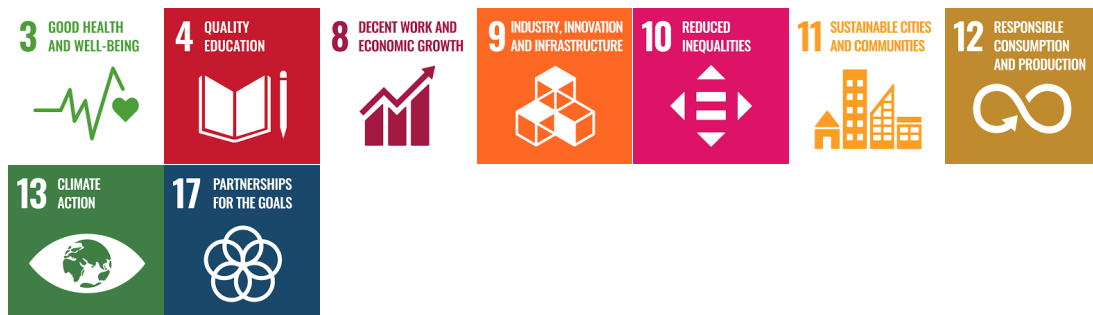
8.3 It should be noted that the April 2020 Cabinet report obtained approval to utilise up to £5.137m of the Council's funds within the Capital Programme. Following the award of the Kidsgrove Town Deal Funding, the Council was able to reduce the amount of funding from the Capital Programme, however due to a number of areas of additional work being required, the Council will be required to allocate a further £129k from the Capital Programme in addition to the £4.197m approved at the June 2021 Cabinet meeting. This will bring the total funding allocation from the Council to £4.326m which is less than the anticipated costs detailed in the April 2020 Cabinet report.

9. Major Risks

9.1 There are no risks arising from this report.

10. UN Sustainable Development Goals (UNSDG)

10.1 This project has intended to enable the updating and re-use of a dilapidated community leisure facility bringing with it sustainability improvements, regeneration and economic benefits as well as social and health benefits associated with leisure provision. In that respect, the project has supported the realisation of the following UNSDG objectives:-



11. Key Decision Information

11.1 This is a Key Decision

12. Earlier Cabinet/Committee Resolutions

12.1 The following previous reports relate:-

- Cabinet 9 June 2021
- Cabinet 17 March 2021
- Cabinet 9 September 2020
- Cabinet 22 April 2020
- Cabinet 18 March 2020
- Cabinet 15 January 2020
- Cabinet 6 November 2019
- Cabinet 16 October 2019

13. **List of Appendices**

13.1 WDC Social Value Report

14. **Background Papers**

14.1 Future High Street Fund Submission July 2020.

KIDSGROVE LEISURE CENTRE

END OF PROJECT SOCIAL VALUE REPORT



WILLMOTT DIXON

SINCE 1852



LEAVING A LEGACY IN KIDSGROVE - TOTAL SROI ACHIEVED: £932,680.43 (16.5%)

Breathing new life into a much-missed community facility, we refurbished this leisure facility which has been closed since 2017. Works included stripping out the existing interior, roof and glazing, before delivering a full M&E fit-out alongside new pool filtration systems and cathodic protection to the existing pool tank. The transformative makeover has ensured that the leisure centre can once again benefit the Kidsgrove community.



During construction, we have implemented our bespoke social value plan, ensuring that we make a real difference to the Kidsgrove community through a range of initiatives with local causes and organisations.

LOCAL EMPLOYMENT

Providing sustainable employment opportunities: Caroline Deacon, Assistant Build Manager

Caroline found out about Willmott Dixon through the grapevine as she lived locally in Kidsgrove and had witnessed first hand the work that we were doing at the centre. She was keen to get back into the construction industry, as an Assistant Build Manager. Therefore, we took Caroline on at Kidsgrove for some work experience twice a week for a period of around 8 weeks. This gave Caroline the chance to find her feet and get to know the business and pick up where she left off in the industry.

Caroline was really impressive and helpful and asked lots of questions to help gain knowledge of how we act as a main contractor. Since then, Caroline has been taken on permanently with the business and is working on the Tarleton project. This is a fantastic story of how a local person can be a given a chance back into the industry and then get taken on permanently.

Dedicated to Prompt Payment: we are one of the founding signatories to the Government's Prompt Payment Code.
We believe that we can only deliver excellent buildings by maintaining a healthy, high quality supply chain by treating each supplier fairly; to achieve this, we pay them on time, every time.

"Having previously worked in construction some time ago and living in Kidsgrove, I was mindfully following the re-development of our local Leisure Centre. I always intended on returning to construction and on contacting Willmott Dixon regarding the Returner Programme, it was suggested that I join Jonathan and the Kidsgrove Leisure Centre team twice a week from March to May of this year. This provided a supportive environment for a re-introduction to the current work practices and a chance to make a number of arrangements/changes at home to aid a smooth return to such an exciting industry.
It was wonderful to be personally involved with such a positive redevelopment and providing a sustainable facility for now and the future. As a result, I've directly observed how a project has such a positive impact for the community. Willmott Dixon have done such an amazing job re-constructing our local leisure centre and additionally supporting my return to Construction in the process. I have since commenced full-time as an Assistant Build Manager and thoroughly enjoying working with yet another super Willmott Dixon team at Tarleton Academy."
Caroline Deacon, Assistant Build Manager



15 employment opportunities created

WE ARE SOCIAL ENTERPRISE (WASE)

Working with recruitment specialists to employ local people

On site we created **9** opportunities for local people via our social enterprise recruitment agency, WASE. The included labourers, document controllers, gatepersons and cleaners.

Providing an economic boost to the local area through maximising local spend and locally sourced labour



Range	Local spend	Local labour
Within 10 miles	27.95%	32.77%
Within 20 miles	27.95%	36.6%
Within 40 miles	56.37%	62.65%

SCHOOL ENGAGEMENT

We engaged and partnered with the Kings School, located next door to our project, to develop and implement a series of workshops designed to raise student aspirations and increase engagement with their studies. Placing interactivity and fun at the heart of our approach, our workshops also demonstrated the various job roles in our industry.



Connected with 150
people via careers
fairs, school visits
and site visits

Promoting opportunities and combating industry stereotypes with our construction workshops

During preconstruction, we delivered some virtual workshops, covering key topics such as:

- Careers in construction
- Combating negative industry stereotypes and misconceptions
- Design management
- Environmental and sustainability

Students were also invited encouraged to discuss their favourite buildings that they have enjoyed visiting.

Inspiring disengaged pupils

Making a difference with students who need support, we worked with the school to identify boys to participate in our 3-part Building Lives Programme. As part of the programme, they were taken on a site tour with Build Manager, Matt, who explained the various stages of the construction process. The aim of the tour was to promote the different opportunities in construction and to give them a flavour of what it feels like to be on site.

We also delivered the giant tetrahedron team building activity. The emphasis of the session is teamwork, listening to and following instructions, while also promoting a wide range of construction careers and aspects of the construction process, including health and safety, teamwork, engineering, problem-solving and working to timescales.



Site tour with Kings School pupils

Empowering women with our 3-part programme

Working with a group of Year 9 girls, we delivered sessions covering careers in construction, employability, perceptions of the industry, site tours and our giant tetrahedron challenge. As a business, we are passionate about encouraging females into our industry and demonstrating that it's not 'just for boys' - this activity helps transform those perceptions.

Challenging stereotypes and providing mock interviews

Our team of volunteers participated in the Challenging Stereotypes Day. On rotation, pupils spent time with various members of staff asking them questions about their roles. Pupils had to identify which job role they thought our volunteers carried out.

In addition, we carried out a number of mock interviews with year 10 students to develop their employability skills.



Owen, Plumbing Apprentice

Providing site tours and industry insights to Staffordshire College students

We welcomed NASC college electrical and P&D groups to our project site. Our supply chain partners, Carters Electrical, spent time with the students, providing a guided site tour before offering insights on career entry routes, apprenticeship opportunities, the importance of health and safety, and held a Q&A on aspects of their electrical studies.

Providing expert insight, James O'Donnell, FOD Director, was involved with group discussions explaining his role, how he got there and what he did to get to the level he is now. He also offered advice on how to approach opportunities in the industry and with Carters.



Electrical students site visit (1/2)



150 apprenticeship weeks provided

"Willmott Dixon have been very supportive in the development opportunities of our students. They have offered us insight days at the Kidsgrove site, where our Joinery, P&D and Electrical students were able to see the site in its development stages. They also helped our students get work experience with the contractors on site.

When the staff and students returned, they commented on how brilliant it was to see the site and understand what a business-like Willmott Dixon does. I feel it is really important for our students to know about B2B, and how contractors are recruited and managed, so this was really beneficial.

Nicola and Jonathon were fantastic and their passion for the projects and for the company were very clear. It is refreshing to have companies so invested in the development of young people. I really hope we get to work together again soon with our 22/23 cohort."

Toni Mountford, Work Experience Officer



Electrical students site visit (2/2)

COMMUNITY PROJECTS

Refurbishing Red Street Community Project

A brilliant team of our people volunteered to transform the outdoor space at Red Street Community Centre in Newcastle-under-Lyme. The centre has long been an invaluable part of the local community, serving as a hub for the people of Red Street and the surrounding areas.

Red Street is also a base for various charities in the area who hold meetings and events at the centre for local residents. These events are hugely popular and make a real impact on the community.

While transforming the centre, we had the pleasure of meeting some of the local people who use the centre. They even got stuck in and helped us with the painting, which was amazing!

Our supply chain partners also supported us by donating labour and materials to the refurbishment.



"What a wonderful week we've had at Red Street Community Centre, refurbishing the outdoor space to make it a more pleasant area to sit and enjoy. To me this is what it's all about, giving something back and supporting local communities in which we work.

Many local groups use the centre, including Kidsgrove Care Solutions, who provide day opportunities, community-based activities, respite support and personal assistant support for adults and young people with disabilities in and around Staffordshire and Cheshire.

They run sessions for adults with learning disabilities, elderly friendship groups and groups for Parkinson's sufferers.

They have a large outdoor area which is overgrown with weeds and in need of a spruce up! It was moving to hear how it's made such a difference to them already.

Our team of volunteers and local residents worked so hard and what a difference we've made!"

Nic Tyson-Lightfoot, Social Value Manager

"Kidsgrove Care Solutions would like to take this opportunity to express our gratitude for all of the hard work on making 'Pete's garden' come to life! Pete was a legend in his local community and devoted a lot of time to Red Street Community centre. Sadly, Pete passed away in 2020 but thanks to the fantastic efforts of Willmott Dixon, we now have a wonderful garden in which we can take a moment to reflect and remember him.

Each and every one of the staff and members at KCS are very appreciative of your support and all took great pleasure in giving a helping hand. Once again, we thank you and can't wait to go out and enjoy our beautiful new garden!"

Siani, Kidsgrove Care Solutions



**100+ hours
volunteering in the
local community**



WORK EXPERIENCE

Page 38

Dominic Winwood

Dominic came to site team to enhance his project management studies at the local college. Dominic was involved in all the site team's disciplines, including working with the labourers for a day, which he enjoyed. This gave him a wealth of knowledge and experience to help him pursue a career in construction.



Improved the life chances of 60 young people

Jerome Wisdom

Jerome came from NASC and worked with our supply chain partner F O'Donnell & Sons for the week, experiencing first-hand painting and decorating. He worked extremely hard on site and got stuck in!

"Everything he was asked to undertake has been completed with very good attitude in the process. We wouldn't have a hesitation having him back onsite at anytime".

James O'Donnell, Director at F.O.D

Adam Gordon

Gaining invaluable on site experience, Adam Gordon came from NASC and worked closely with Carters Electrical Services.



"Adam is a cracking lad, conscientious and asked lots of questions, hardworking, a very good lad and would definitely take him on if opportunity presented itself."

Dave Heath, Director at Carter Electrical Services

Emily Clarke

Emily joined us on site for a week's work experience with our project team. She was able to help carry out a Matterport survey thanks to our Digital Engineer Pam Tippett. She also spent time with our QS and Build Manager shadowing their day to day life on site.



Emily Clarke (1/2)



Emily Clarke (2/2)

NEWCASTLE-UNDER-LYME BOROUGH COUNCIL

EXECUTIVE MANAGEMENT TEAM'S REPORT TO

Cabinet
18 October 2022

Report Title: UK Shared Prosperity Fund Contract Award

Submitted by: Commercial Development and Economic Growth

Portfolios: One Council, People and Partnerships

Ward(s) affected: All

Purpose of the Report

To outline progress in the development of the Shared Prospectus Fund Investment Plan and the decision of the Board to take forward projects to deliver the interventions as part of the plan, once the Government approves the Investment Plan the Council is then ready to the award of contracts.

Recommendation

That

1. **The Cabinet authorises the Executive Director Development and Growth in conjunction with the Leader of the Council and Portfolio Holder - One Council, People and Partnerships to:**
 - **Enter into any Grant Funding Agreements with the Government as required for the Investment Plan**
 - **Make amendments to the projects as required to meet the interventions targets in line with any government feedback on the Investment Plan;**
 - **To award contracts or Funding Agreements to deliver the range of projects to meet the interventions required**
2. **That Cabinet receive further updates on the delivery of the Investment Plan at regular intervals.**

Reasons

It is appropriate that the Cabinet endorses the work of the Board noting the Investment Plan was submitted at the beginning of August and that the feedback from the Government is anticipated at the beginning of October. In order to take forward schemes and ensure spend this financial year it is important that the Council is ready to award contracts in October.

1. Background

- 1.1 The Government launched the UK Shared Prosperity Fund in April 2022 inviting Council's to submit Investment Plans to meet three investment priorities:
 - Community and place
 - Supporting Local Business; and
 - People and Skills

1.2 As the lead accountable body the Council has supported the development of the Newcastle Shared Prosperity Board, which acts as a consultation group to ensure that the local area benefits from the funding opportunity. Stantec consultants were utilised to support the Board to define local priority themes within the national themes and to ensure that the national funding could be used to meet identified local needs. As part of the development of the Investment Plan there was an open competitive tendering opportunity whereby delivery partners proposed what they could deliver as part of the Investment Plan. Stantec reviewed submissions to ensure proposals met local plus national priorities and importantly met the financial criteria.

2. **Issues**

2.1 It is anticipated that the Government will give feedback on the Investment Plans at the beginning of October. It is envisaged that the Newcastle Shared Prosperity Board will meet to review progress in line with this feedback. As the accountable body the Council needs to ensure that the commissioned projects are able to deliver within the set out timescales, the first key one being the projects planned to deliver in this financial year. Bearing in mind this tight timetable the Council needs to be able to signed contracts as soon as the Investment Plan is approved.

2.2 The attached table outlines the project themes included in the Investment Plan and subject to the Government approval the Council will commission and sign appropriate contracts to deliver against these themes.

3. **Proposal**

3.1 To continue discussions and issue contracts or funding agreements with delivery partners to ensure that the projects can deliver the interventions outlined within the timescales and costs of the Investment Plan.

3.2 The Investment Plan as submitted reflected the following themes and it is anticipated that the delivery will mirror these:-

Communities and Place Investment theme

- Supporting town centres and reinforcing the investment received recently from the Towns Fund via FHSF and two Town Deals.
- Supporting the alleviation of poverty and deprivation by focusing intervention on known areas of disadvantage and those furthest from the labour market.
- Providing support to the homeless population and improving the feel and attractiveness of the town centre.
- Supporting job growth.
- Enhancing green infrastructure.
- Supporting heritage and culture.

Supporting Local Business theme

- A focus on SME growth and development as well as self-employment and entrepreneurship is a clear opportunity identified for UKSPF to support. This type of support can also be delivered through raising awareness of self-employment as an opportunity for residents.
- Supporting diversification and growth in the business base of the Borough.

- Supporting people furthest from the labour market is a key opportunity and building on existing approaches that have worked in the Borough is seen as the best way forward.
- Supporting business to become more digital in their ways of working.

People and Skills Investment theme

- The County Council investment in green travel provides an opportunity to link the priority of support to those furthest from the employment market in the inner wards.

4. **Reasons for Proposed Solution**

4.1 Subject to the Government approving the Investment Plan the Council can award contracts to ensure delivery in line with the interventions outlined as part of the Investment Plan.

5. **Options Considered**

5.1 The Council has a choice how to award the funding however as part of the Investment Plan it was identified that there would be commissioning. The Council can choose how to award and the type of contracts to be used.

6. **Legal and Statutory Implications**

6.1 The guidance states district councils are the lead investment authorities. DLUHC have outlined that this is to be a genuinely devolved fund with plenty of local discretion, where the investment proposal is about “unlocking the allocation”. As lead authority the Council will be required to complete monitoring returns and financial statements.

6.2 Lead authorities will be asked to report on progress every six months against the milestones and timescales set out in a Memorandum of Understanding at the start of the investment period.

6.3 Lead authorities are required to have project selection and contracting process so they have mechanisms to recover funding where beneficiaries do not comply with fund parameters, UK law or any local requirements. Subject to Cabinet approval to this report contracts will be awarded in line with the Council’s financial regulations and standing orders.

7. **Equality Impact Assessment**

7.1 The Fund seeks to invest in community, business and people. As part of the development of the Investment Plan consideration of equality impacts will be required, but essentially investment will seek to improve any inequalities within our communities.

8. **Financial and Resource Implications**

8.1 Newcastle’s allocation is £4,836,174. Lead local authorities set out their preferred mix of funding in the Investment Plan but this plan must have the minimum capital funding in line with the below percentage splits.

Year	Core UK SPF Revenue	Core UK SPF Capital
2022-23	90%	10%
2023-24	87%	13%
2024-25	80%	20%

As highlighted above, subject to the Investment Plan being approved the funding can commence from October 2022 with the completion date of March 2025.

At the time of writing this report the outcome of the Investment Plan submission to the Government is unknown but it is expected that a verbal update to the meeting can be given.

9. **Major Risks**

9.1 The Shared Prosperity Fund is a significant opportunity to support our local community without the effective commissioning of services in line with the Investment Plan and Government priorities there is a risk of the locality missing this funding opportunity.

10. **UN Sustainable Development Goals (UNSDG)**

10.1 The fund seeks to support the delivery of projects to support economic growth and sustainable development.



11. **Key Decision Information**

11.1 This is a key decision item as the funding to be commissioned is over £100,000.

12. **Earlier Cabinet/Committee Resolutions**

12.1 On 19th July Cabinet approved that:

- The establishment of a UK Shared Prosperity Board (“the Board”) with the membership as set out in paragraph 2.6 of the report be ratified;
- The Executive Director Commercial Development and Economic Growth in conjunction with the Leader of the Council and Portfolio Holder - One Council, People and Partnerships be authorised to:-
- vary the terms of reference and membership of the Board from time to time as necessary to meet the needs and objectives of the Board develop and submit an investment plan to the Department for Levelling Up, Housing and Communities (DLUHC)
- accept any UKSPF allocated to the Council on behalf of the Council, develop and commence the commissioning of projects to be funded by UKSPF and commence commissioning on Council led projects in preparation for the delivery of the Investment Plan.

- A report will be taken to a future meeting of Cabinet to update on the delivery of UKSPF

13. **List of Appendices**

13.1 Summary of SPF Investment Plan themes.

14. **Background Papers**

14.1 Information on the fund is available at <https://www.gov.uk/government/publications/uk-shared-prosperity-fund-prospectus>

14.2 A copy of the Investment Plan and interventions are available on request from the Regeneration Team.

This page is intentionally left blank

Newcastle under Lyme UKSPF

		2022/23	
National Priority	Local Priority	revenue	capital
People and Skills	Driving Sustainability		
Supporting Local Business	Delivering quality jobs and innovation	£40,000	
Communities and Place	Delivering quality jobs and innovation	£121,666	£7,500
Communities and Place	Driving Sustainability	£10,750	£100,000
Communities and Place	Growth through Heritage	£4,937	
Communities and Place	Supporting the wellbeing of our most vulnerable	£165,800	£20,000
Programme management		38,689.39	
TOTAL		£381,842	£127,500

2023/24		2024/25		
revenue	capital	revenue	capital	Total
			£100,000	£100,000
£725,512	£160,000	£695,533	£150,000	£1,771,045
£279,366		£68,366		£476,898
£10,750	£200,000		£250,000	£571,500
£64,813	£80,000	£50,000	£20,000	£219,750
£200,800	£300,000	£165,800	£375,000	£1,227,400
£77,379		£77,379		£193,447
£1,358,620	£740,000	£1,057,078	£895,000	£4,560,040

Cabinet Forward Plan

This plan gives notice of decisions that [Cabinet](#) is expecting to take over the next few months. It also gives, except in cases of urgency, at least 28 days notice of all “Key Decisions” that will be taken. “Key Decisions” are decisions about “executive” functions that will:-

- A) result in the Council incurring expenditure or making savings of £100,000 or more (revenue), and/or £250,000 or more (capital); and/or
- B) be significant in terms of the effects on communities living or working in an area comprising two or more wards of the Borough.

We have to take some Cabinet decisions in private because they deal with confidential or “exempt” information. That is information described in one or more of the following categories set out in Schedule 12A of the Local Government Act 1972.

1. Information relating to any individual
2. Information which is likely to reveal the identity of an individual
3. Information relating to the financial or business affairs of any particular person (including the authority holding that information).
4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under the authority
5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
6. Information which reveals an authority proposes;
 - a. to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or
 - b. to make an order or direction under any enactment
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of a crime

If we intend to take a decision in private, we will tell you why in the plan below. If you disagree with our reasons, you can tell us why using the contact details below. We will respond to you directly and will publish our response in the meeting agenda. If we have published the meeting agenda before we can respond, we will respond verbally at the meeting and record the response in the minutes.

You can find more information about Cabinet, Cabinet Members and their portfolios, agendas, reports and minutes [here](#).

More information on Cabinet procedures, executive functions, Key Decisions, urgent decisions and access to information is available in our [Constitution](#).

Report Title	Description	Portfolio	Intended Decision Taker and Date	Overview & Scrutiny Committee	Wards Affected	Reason for Determining in Private Session (if applicable)	Key Decision Yes/No
Borough Local Plan – next stage	To consider a report on the next stage of the Borough Local Plan	Strategic Planning	Special Cabinet –5 October	Economy & Place	All Wards	N/A	Y
Shared Prosperity Fund - grant	To consider a report on the acceptance of a grant under the Shared Prosperity Fund	Finance, Town Centres and Growth	Cabinet – 18 October	Finance, Assets and Performance	All Wards	N/A	Y
Town Deal for Kidsgrove	To consider a report on the next steps in the delivery of the Town Deal project for Kidsgrove	One Council, People and Partnerships	Cabinet – 18 October	Economy & Place	All Kidsgrove Wards	N/A	Y
Town Deal for Newcastle under Lyme	To consider a report on the next steps in the delivery of the Town Deal project for Newcastle under Lyme	One Council, People and Partnerships	Cabinet – 18 October	Economy & Place	All Newcastle Wards	N/A	Y
Walleys Quarry Odour Issues	To consider an update report on Walleys Quarry	Strategic Planning, One Council, People and Partnerships	Cabinet – 18 October	Health, Wellbeing and Environment	All Wards	N/A	Y
Kidsgrove Sports Centre	To consider an update report on the Kidsgrove Sports Centre project	One Council, People and Partnerships	Cabinet – 18 October	Health, Wellbeing and Environment	All Kidsgrove Wards	N/A	Y
Medium Term Financial Strategy (MTFS)	To consider a report on the MTFS 2023/24	Finance, Town Centres and Growth	Cabinet - - 8 November	Finance, Assets and Performance	All Wards	N/A	Y

2023/24							
Quarter 2 Budget & Performance report	To receive the Q2 Finance & Performance Report	Finance, Town Centres and Growth	Cabinet - 8 November	Finance, Assets and Performance	All Wards	N/A	Y
Future High Streets Fund	To consider an update on projects funded by the Future High Streets project	Finance, Town Centres and Growth	Cabinet - 8 November	Economy and Place	All Wards	N/A	Y
Procurement of Quantity Surveyor	To consider a report on awarding a contract for Quantity Surveyor works for the Future High Street funds and Town Deal projects	Finance, Town Centres and Growth	Cabinet - 8 November	Economy and Place	All Wards	N/A	Y
Bradwell Cemetery	To consider a report on additional space at Bradwell Cemetery and new cemetery and crematorium regulations	Environment and Recycling	Cabinet - 8 November	Health, Wellbeing and Environment	All Wards	N/A	Y
Walley's Quarry	To consider an update report on Walley's Quarry	Strategic Planning, One Council, People and Partnerships	Cabinet – 8 November	Health, Wellbeing and Environment	All Wards	N/A	Y
Draft savings proposals	To consider draft savings proposals for 2023/24	Finance, Town Centres and Growth	Cabinet – 6 December	Finance, Assets and Performance	All Wards	N/A	Y
York Place contract	To consider a report on the award of the contract for York Place	Finance, Town Centres and Growth	Cabinet – 6 December	Economy and Place	All Wards	N/A	Y
Multi Storey Car Park, Newcastle under Lyme contract	To consider a report on the award of the contract for the car park in Newcastle under Lyme	Finance, Town Centres and Growth	Cabinet – 6 December	Economy and Place	All Wards	N/A	Y

This page is intentionally left blank